



ИНСТИТУТ ГОСУДАРСТВЕННОГО
И МУНИЦИПАЛЬНОГО УПРАВЛЕНИЯ
ГУ-ВШЭ

The Institute of Public Administration
and Municipal Management SU-HSE.
PPP unit.

Thematic Area Public Private Partnership

Main results 2009

March 2009



Types of work and rate of activity

⇒ International Cooperation



⇒ Research and consultancy services



⇒ Events and publications



⇒ Educational programs



Partnership links for PPP development

- **International organisations**
 - UNECE (UN European Economic Commission)
 - UNDP (UN Development Programs)
 - EBRD (European Bank for Reconstruction and Development)
 - WBI (World Bank Institute)
- **Financial Institutions**
 - VneshEconBank (PPP Centre)
 - Deutsche Bank (Investment Department)
- **Executive bodies and local government**
 - Investment policy department of the Ministry for Economic Development of RF
 - Apparatus of the Ministry of Transport of RF
 - Regional administrations: more than 30 regions – participants of educational programs
- **Expert Community**
 - More than 15 expert and consultancy organizations
 - More that 40 individual specialists
- **Corporations**
 - Veolia (France)
- **Participation in professional boards and workshops**
 - PPP Board of the Committee on economic policy and entrepreneurship of the State Duma of RF
 - Participation in UNECE Expert Group on PPP
 - PPP boards of sectors of a number of ministries (MinTrans, MinPromTorg and others)

Thematic Agenda

1. Development of PPP regulations and legislation base
2. Development of mechanisms for projects financing
3. Creation of PPP institutional media in Russia
4. Formation of branch and regional markets of PPP projects
5. Regulation of collaboration between PPP programs and projects participants
6. Standardization of requirements and terms to conclude a contract
7. Training for specialists and project teams
8. Access to a support by qualified experts

Significant Events 2008-2009

- SU-HSE Russian language publication of a comprehensive book on PPP “Theory and Practice of Public Private Partnerships”.
- Training programs for more than 500 civil servants conducted (full-time, part-time and distance learning courses)
- Analytical support of the creation of PPP legislation in Samara Region
- Development and successful implementation of a comprehensive distance-learning educational package on PPP (72 ac.hours course, supplementary materials, exercises, assessment system)
- UNECE publication «*Practical Guide to an Efficient Administration in the Sphere of PPP*» (a version in Russian was prepared by the Institute for Public Administration and Municipal Management of the SU-HSE)
- Round Table on PPP during the SU-HSE Conference in April 2009 (more than 100 participants). PPP events planned for the Conference 2010.
- Conference on PPP in Samara, December 2008 «Development of the PPP potential to improve infrastructure in Samara oblast» (more than 200 participants).c hours)
- Approval and introduction of a MA program “Use of PPP Mechanisms in Russia” as a subject for the Faculty of Public Administration and Municipal Management



UNECE



The World Bank



ВНЕШЭКОНОМБАНК



European Bank
for Reconstruction and Development



Минтранс России



Правительство
Самарской области



ИНСТИТУТ ЭКОНОМИКИ ГОРОДА



РОСВОДОКАНАЛ



Институт
государства
и права РАН

Plans and Perspectives

- **Obtaining of a status of an expert organisation of financial institutions**
 - WBI, UNDP, МБПП, EBRD, VEB, SberBank of RF, Deutsche Bank
- **Start for a research work and consultancy projects**

In particular on the following issues:

 - Use of PPP mechanisms to tackle a crisis appearance
 - Building of conditions for projects of regional and municipal scale
 - PPP projects monitoring and creation the best practice collection
- **Formation of demand for educational programs in the sphere of PPP**
 - Regulatory support of themes in the range of priorities for professional development training
 - Collaboration with development institutions and executive bodies
 - Contacts with the Russian Union of Industrialists and Entrepreneurs and other business associations
- **Development of international cooperation**
 - Collaboration with foreign companies and business associations
 - Cooperation with foreign universities (USA, EC, China)
 - Participation in programs of technical assistance (WB, UNECE, UNDP, OECD)
- **Introduction of the Institute's work into a SU-HSE learning process**
 - Teaching of MA course "Administration of PPP development" at the Faculty of Public Administration and Municipal Management
 - Publication of a textbook (a subject theory and a branch case study) – HSE / World Bank / VEB
 - Work with post graduates, graduate students and development of contacts with HSE departments

Institute for Public Administration and Municipal Management SU-HSE. Brief information

Major Thematic Areas

- Administrative reform
- 1. Performance management
- 2. E-Government
- 3. Civil service reform
- 4. Public Private Partnerships

Types of Work

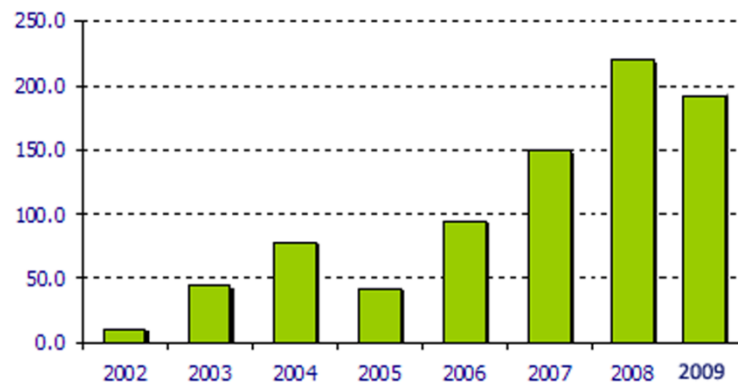
- Expert support for executive bodies
- Research projects
- Applied works and consultancy
- Educational programs (full-time/part-time, distance learning)
- Scientific events and publications

Main highlights (December 2009)

- 70 payroll employees
- 90 invited experts
- more than 100 implemented projects per year
- more than 15 professional scientific events per year
- 190 mln.Rbl. – volume of works implemented in 2009
- 40% works – commissioned by subjects of RF

- Development of the Russian school on public administration
- Centre of competence and distribution of expertise for modernization of public administration and municipal management
- Centre of PPP competence

Volume of Implemented works in mln.rbl.



The Institute was established in 2003
as a structure unit of SU-HSE

Existing obstacles to the promotion of PPP in the Russian-speaking community

- The lack of common understanding of PPP-terminology and PPP-phenomena
- The shortage of country-specific educational materials taking into account legal and cultural differences
- High language barriers hampering information dissemination
- Ad hoc patchwork nature of PPP-related legislation in most countries
- Absence or inefficiency of PPP regulating bodies
- Absence of libraries of best practices of projects from Russian-speaking countries
- Capacity gap at the local level (an acute need for local officials capable of initiating, facilitating and monitoring PPP activities)
- Absence of the functioning PPP market of projects
- Unpredictable investment climate at the regional level and inexperience of regional administrations in dealing with foreign investors

The role of the PPP unit of IPAMM

- Provision of training programs to promote better understanding of PPP-phenomena and PPP-terminology
- Development of relevant educational materials adapted to local needs and realities
- Making information on PPP accessible to wider Russian-speaking audience (translation, publishing, organisation of PPP-oriented events)
- Acting as the National Hub to bring together PPP experts and practitioners
- Training of focus groups in Russian-speaking countries
- Consulting and advisory in PPP deals
- Cooperation with national and international organisation in improving PPP legislation
- Data collection on best PPP practices relevant to Russian-speaking experts